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7 APR 1954

Reports

MEMORANDUM FOR: Colonel White

1. You will recall that the Cover Survey Report clearly disclosed serious deficiencies in operational concepts as the basic reason why CIA was not developing an agent corps which would be permanent and durable. The Survey also claimed that our administrative regulations, procedures and facilities were not conducive or suitable for the recruitment, training, employment and support of durable, deep-cover agent activities. Lastly the task force preparing the Survey suggested that the Agency start to remedy its alleged deficiencies by overhauling our administrative regulations and facilities.

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2. I have convinced [REDACTED] that Administration can cope with any problem if operations defines its objectives, establishes firm security standards and delimits the size and scope of the operation for which they need special administrative provisions.

3. Bernie is in complete agreement and is now trying to get the DD/P to establish, define and direct the undertaking of a pilot deep-cover, durable agent program. Once this is done, a task force would plan, develop and test such new administrative, personnel, training, and other techniques and facilities as may be necessary to properly develop and support the operational objective.

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4. I have assisted [REDACTED] in developing this proposal and although it is not quite as clear a proposal as I would like to see, I have been very careful not to interfere in what is primarily his problem and proposition.

5. Will you please study this and advise whether you will concur with the statement made in paragraph 6. concerning your endorsement. I believe you can safely and properly do so and I recommend your concurrence.

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